

UNIVERSITY OF MALTA  
L-Università ta' Malta

# 2015

ANNUAL REPORT



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\* For financial year 2014/15

# Foreword by the Rector

It is my pleasure to endorse the results and milestones achieved in 2015, the final full year of my tenure as Rector.

A decade ago, I projected a vision of an international Third Generation University built on the three pillars: teaching, research, and outreach.

Today, the University has a portfolio of over 700 degree/diploma programmes at undergraduate, postgraduate and doctoral levels. The number of peer-reviewed publications has grown exponentially. Our outreach has not been limited to the traditional collaboration with the public sector, industry and civil society, but, we have also engaged in business incubation and innovation leading to a steady stream of startup companies and patents.

All this has been achieved thanks to systems of quality assurance installed, world-class infrastructure and equipment procured, and continuous investment in our academic and administrative staff.

The University of Malta has painstakingly set the foundations for further expansion and development. It has developed a Master Plan to ensure it will have the right infrastructure and facilities going forward.

It has continued to expand its revenue generating potential, albeit constrained by the current means of financing based on annual budgetary subventions.

I congratulate all those who have contributed both directly and indirectly in the success story that continues to unfold.

**Juanito Camilleri**

RECTOR

# Mission Statement

To transform the University into an international **Third Generation University** built on three pillars:

- **Teaching and Learning** – including distance and e-Learning
  - to promote a humanism based on scholarship and understanding;
  - to educate graduates for today's jobs.
- **Research and Innovation**
  - to promote excellence and discovery;
  - to help create tomorrow's jobs for graduates.
- **Outreach Services** – to industry and civil society
  - to stimulate economic development and resilience;
  - to promote sustainable living, entrepreneurship and social solidarity.

# Governance of the University

## **COUNCIL**

The Council is the supreme governing body of the University. Its functions are defined in the Education Act, Section 77. Council consists of twenty-six members, including the President.

The members of Council are listed hereunder:

### **PRO-CHANCELLOR – PRESIDENT (*ex officio*)**

Dr Michael Sciriha

### **RECTOR – VICE PRESIDENT (*ex officio*)**

Professor Juanito Camilleri

### **REPRESENTATIVES OF SENATE**

Professor Dominic Fenech

Professor Richard Muscat – Pro-Rector

Professor Alex Torpiano

Professor Alfred J. Vella – Pro-Rector

### **MEMBERS ELECTED BY THE ACADEMIC STAFF**

Professor Liberto Camilleri

Professor Robert Ghirlando (*up to 23.07.2015*) – Professor Frank Camilleri (*to date*)

Professor Irene Sciriha Aquilina

### **MEMBERS ELECTED BY THE NON-ACADEMIC STAFF**

Ms Stephanie Abood

Mr Elton J Baldacchino

Mr Noel Caruana

### **STUDENT REPRESENTATIVES**

Mr Gayle Lynn Callus

Mr Ryan Mercieca (*up to 12.11.2015*) – Mr Ryan Falzon (*to date*)

Ms Yanica Sant (*up to 12.11.2015*) – Mr Manuel Xuereb (*to date*)

### **MEMBER APPOINTED BY THE MINISTER FOR EDUCATION, YOUTH AND EMPLOYMENT**

Mr Joseph Caruana

### **MEMBER APPOINTED BY THE CHAIRMAN OF THE FOUNDATION FOR THEOLOGICAL STUDIES**

Rev. Can. Anthony Gouder (*up to 15.04.2015*) – Rev. Professor George Grima (*to date*)

**MEMBERS APPOINTED BY THE PRIME MINISTER TO REPRESENT THE GENERAL INTEREST OF THE COUNTRY**

Mr Carmel Cachia  
Mr Reno Calleja  
Mr Reginald Fava  
Ms Antonia Formosa  
Ms Josanne Ghirxi  
Mr Godfrey Grima  
Dr Nadine Lia  
Mr Charles Micallef  
Mr Malcolm Miller (*up to 12.01.2016*)  
Mr Maurice Mizzi  
Mr Anthony J.Tabone (*up to 12.01.2016*)  
Mr Godfrey Vella  
Dr Michael Vella Haber (*up to 12.01.2016*)  
Mr Winston Zahra (*up to 12.01.2016*)  
Dr Jonathan Zammit (*up to 12.01.2016*)

The Council has established a number of Committees with specific responsibilities as follows:

- Student Affairs Committee (including Travel Grants, Bursaries, Scholarships)
- Staff Scholarship and Bursaries Committee
- Staff Affairs Committee
- Academic Resources Funds Committee
- Further Training and Work Resources Fund Committee for Support Staff
- Committee to consider extension of appointments of Academic Staff
- Finance Committee
- Board of the IT Services Centre
- ICT Strategy Work Group
- University Community Welfare Committee
- Safety Committee
- Committee for Gender Issues
- University House Liaison Committee



## SENATE

The University Senate is responsible for the general direction of the academic matters of the University and deals with any matter of an academic nature arising in the administration of the University. Senate regulates studies and research in the University; it establishes by regulations the conditions for admission into the University; makes regulations governing all courses leading to University awards, and approves programmes of study constituting such courses. It also advises the Council on matters of an academic nature.

The members of Senate are listed hereunder:

### PRESIDENT (*ex-officio*)

Professor Juanito Camilleri

### PRO-RECTORS

Professor Joe Friggieri

Professor Mary Anne Lauri

Professor Richard Muscat

Professor Alfred J. Vella

### DEANS

Rev. Professor Emmanuel Agius

Professor Kevin Aquilina

Professor Nikolai Attard

Dr Ing. John Betts (*up to 04.05.2015*) – Dr Ing. Andrew Sammut (*to date*)

Professor Noellie Brockdorff

Professor Ernest Cachia

Dr Maureen Cole

Professor Joseph Falzon

Professor Dominic Fenech

Professor Godfrey Laferla

Professor Charles V. Sammut

Professor Valerie Sollars (*up to 20.05.2015*) – Professor Sandro Caruana (*to date*)

Professor Alex Torpiano

Professor Angela A. Xuereb

### REPRESENTATIVES FROM EACH OF THE FACULTIES

Professor Frank Bezzina (*up to 11.07.2015*) – Professor Tanya Sammut-Bonnici (*to date*)

Professor Simone Borg

Dr Noellie Brockdorff (*up to 03.03.2015*) – Professor Joseph A. Cannataci (*to date*)

Dr Ing. Marvin Bugeja

Professor Spiridione Buhagiar

Professor Sandro Caruana (*up to 21.05.2015*) – Professor Adrian-Mario Gellel (*to date*)

Professor Ing. Carl J. Debono

Dr Ruth Falzon (*up to 13.02.2015*) – Dr Sandra Scicluna Calleja (*to date*)

Dr Raymond Galea

Dr Stephen Lungaro Mifsud (*up to 23.02.2015*) – Dr Roberta Sammut (*to date*)

Dr Kevin Mulligan (*up to 11.07.2015*) – Dr Maria Luisa Gainza-Cirauqui (*to date*)

Rev. Professor Hector Scerri (*up to 11.07.2015*) – Dr Nadia Delicata (*to date*)

Professor Keith Sciberras

Professor Emmanuel Sinagra

**STUDENT REPRESENTATIVES**

Mr Andrew Muscat

Ms Francienne Muscat

Mr Keith Pace

Mr Dirk Urpani

Ms Luana Vassallo

**REPRESENTATIVES OF THE MINISTER FOR EDUCATION AND EMPLOYMENT**

Dr Frank Fabri

Ms Renee Laiviera

**REPRESENTATIVES OF THE INSTITUTES**

Professor Maria Attard

Professor Henry Frendo

**LIBRARIAN (ex officio)**

Mr Kevin J. Ellul

**SECRETARY – REGISTRAR**

Ms Veronica Grech

# Operational Review

A decade ago, we embarked on a mission to transform the University of Malta into an international Third Generation University built on the three pillars of the University Mission Statement: teaching and learning, research and innovation, and outreach to industry and civil society.

We have witnessed unprecedented growth and success on all three fronts. To mention but a few, we have seen:

- ✓ the upgrade and development of an impressive portfolio of more than 700 certificate, diploma, and degree programmes at undergraduate and postgraduate level;
- ✓ the setting up of a number of collaborative degree programmes with international counterparts at masters and doctoral levels;
- ✓ the birth of four new faculties and the radical transformation of a number of others;
- ✓ the creation of a broad array of Centres and Institutes principally focused on interdisciplinary research and outreach, ranging from Biomedical Cybernetics to English Language Proficiency, from the Liberal Arts and Sciences to Space Science and Astronomy;
- ✓ the setting up of the School of Performing Arts;
- ✓ the construction and upgrade of laboratories and of lecturing facilities;
- ✓ the refurbishing of the library and a significant investment in its holdings and in online resources;
- ✓ the construction of a state-of-the-art IT Services Centre backed by a secondary Data Centre;
- ✓ the creation of new administrative structures to sustain new lines of activity and to strengthen internal academic support services and outreach functions;
- ✓ the repossession of the Valletta campus and its reinstatement as the University's original seat of learning;
- ✓ the radical reconceptualization of the collective agreement for academic staff that has reenergized the University, enabling both day and evening programmes and supporting academics in their teaching, research and outreach; and
- ✓ the start of a systematic continuous professional development programme for academic staff aimed at the enhancement of their teaching skills. Since 2012 three groups of academics have completed this training and another three groups are currently in training, for a total of 123 participants.

These achievements have taken place in a context of prudent operational expenditure, maximizing outputs while achieving efficiencies. Worthy of note, for instance, is the fact that the University has just finished implementing an extensive energy-saving project, installing PV panels on most of the roofs of its buildings wherever possible, installing energy saving light sources, and making sure that the

load is distributed in an energy-efficient manner. This project alone has been instrumental in keeping the University's carbon footprint and the recurrent expenditure on electricity in check despite the significant increase in building footprint, plant, and equipment on campus. Notwithstanding such achievements, efforts to promote energy conservation will be maintained and enhanced.

One must also point out that apart from the annual financial subvention provided by Government, and despite statutory constraints, the University has continued to generate significant funds from external sources to sustain its growth and to ensure that its goals are achieved.

## Teaching and Learning

The University has launched a broad range of new programmes, in consultation with the respective stakeholders and in response to national needs. These include, for example: the Master of Arts in Educational Leadership and Management, the Master of Science in Radiography, the Master of Science in Petroleum Studies, the Bachelor of Commerce (Hons) and Master of Arts in Insurance and Risk Management, the Bachelor of Arts (Hons) in Public Administration, and the Master in Cognitive Science. This innovation has occurred over and above the normal cycle of upgrade and renewal of its certificate, diploma and degree programmes.

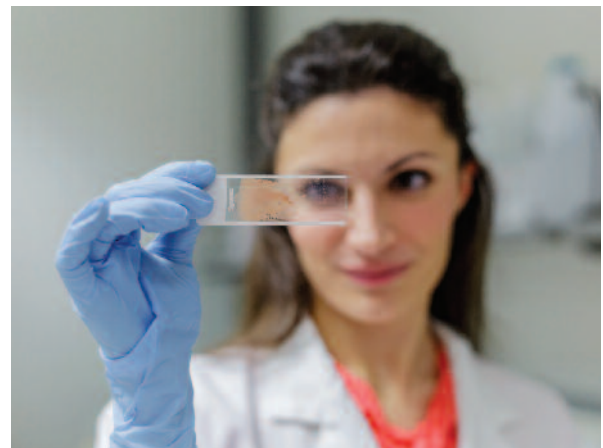
We continued to strengthen and extend our international collaborative masters and doctoral programmes with prestigious US and European Universities such as James Madison University, George Mason University, University of Illinois at Chicago, King's College University of London, the International Ocean Institute amongst others, and recently we launched a Master in Traditional Chinese Medicine and Culture in partnership with Shanghai University of Traditional Chinese Medicine.

The University is delighted that thirty (30) Ph.D. students have graduated this year and that a few hundred more are in the pipeline to ensure an increasing and steady flow going forward. This is solid evidence of a healthy research capacity.

From an academic administration perspective, the University has given close consideration to the constructive feedback received from the recent external academic quality audit overseen by the National Commission for Further and Higher Education. In consequence, the University has set up a Professional Development Office and a Quality Assurance Unit. These both complement ongoing work by the Academic Programmes Quality and Resources Unit, set up in 2007, thereby ensuring that a quality assurance culture is actively promoted at University, and that academic performance is actively monitored and improved.

## Research and Innovation

Research and innovation have topped the University's agenda during the past decade, and this effort is now coming to fruition through active participation in world class projects and publications in highly acclaimed academic journals. All this occurred despite the constraint of limited research funding. That said, further advances in research and innovation face a number of significant



challenges, such as the availability of sufficient qualified researchers and the costs pertaining to equipment ageing, maintenance and operations, and consumables.

According to the ISI Web of Science, the number of international peer reviewed publications attributed to the University of Malta has more than doubled in the period 2011-2015, when compared with the previous five-year period, and this after it had already doubled in the period 2006-2010 as compared to the five year period before that. The University, through its academic and support staff, continues to attract funding for various research projects whilst bringing to completion existing ones.

This financial year saw the implementation of the Mobile Atmospheric Monitoring Station project as well as extensive works on the University's new Solar Research Laboratories at Marsaxlokk, both funded through European Regional Development Funds (ERDF). Moreover, work on the extension to the Biomedical Sciences building to house the Centre for Molecular Medicine and Biobanking is now in its final stages and will soon provide the research infrastructure and research activity that will complement the commercial activity at the Life Sciences Park.

The number of international peer reviewed publications attributed to the University of Malta has more than doubled in the period 2011-2015, when compared with the previous five-year period, and this after it had already doubled in the period 2006-2010 as compared to the five year period before that.

There are several other projects underway intended to strengthen the University's research infrastructure. During 2015 the Library set up the first institutional repository in Malta to provide an electronic platform whereby local academics and researchers can upload their research output in open access format. Work on the Library Archives and interdisciplinary Postdoctoral Research Centre is underway, as is the construction of the new Metallurgy and Materials Laboratories. The designs for the construction of a Sustainable Living Complex and the extension of the Research Incubator which will house amongst others, new Engineering laboratories, are complete and the necessary extensive groundwork is in place to allow the University to apply for ERDF funding in the coming months.

The year also saw the conclusion of a number of externally-funded projects, especially those funded through the "Italia-Malta" EU programme, whilst a healthy pipeline of fresh projects has been secured, thus augmenting our research output. The prospects for the coming year are very bright with a number of post-doctoral scholars joining the University's ranks, having secured funding under the newly launched Reach High Scholars Programme. These will have the capacity to create research clusters of excellence in areas of national interest.

Finally, the University of Malta is proud to have secured through one of its resident academics, a prestigious European Research Council (ERC) Starting Fund in the field



of Marine Geomorphology, the first of its kind for Malta, with a budget of €1.5 million over three years.

The University has set up a Research Support Services Directorate to continue to support the growth of externally funded research projects.

## Outreach and Entrepreneurship

The University has spared no effort in its quest to strengthen its outreach and to promote entrepreneurship both amongst the University scholarly community and at large. Many of our resident academics serve on governing or advisory boards, or as consultants, working in the public as well as the private sector. The engagement of a significant number of visiting academics who are experts in their field working in industry and within the public sector keeps the University, and its teaching and research programmes, in tune with the challenges and opportunities of the community and economy that it serves and supports.

What follows are a few highlights from among the numerous ways in which University has engaged with various sectors of the broader community this year:

The Knowledge Transfer Office actively promotes and supports University/Industry collaboration and technology transfer. In 2015 the focus of the Office was on the

commercialisation of the Ultrawideband Antenna – designed for the Square Kilometre Array Project; RESTONE – a method for recycling construction and demolition waste into new building materials; various avionics projects; crystal engineering expertise and a novel feature in offshore wind turbine structures to improve the feasibility of wind energy.

Under the auspices and with the help of the University's Research Innovation and Development Trust, the Faculty of Dental Surgery launched the first fully-equipped mobile dental clinic in Malta. This new facility is being used to visit schools and communities in various locations in Malta to provide free dental services and education

about dental hygiene to the community, while collecting precious data for statistical research which is necessary for policy-making at the national level. Moreover, the University invested in the setting up and running of a state-of-the-art Dental Clinic at St. Vincent de Paul Residence, providing the resident elderly community with the service they require whilst using these cases as a basis for ongoing research.

Once on the topic of our ageing population, the University has opened a new venue for the University of the Third Age in Mosta to extend its services to that, and neighbouring communities, and it collaborates with various stakeholders to promote Active Ageing.

This year the Cottonera Resource Centre has extended its activities by providing additional classes and mentorship after hours to support the schooling of students in the Cottonera and neighbouring areas, thus bringing the University closer to that community.



In partnership with the Malta Business Bureau, the University and the Malta University Holding Company (MUHC) have set up a company and a foundation to promote entrepreneurship, and have launched a crowd-funding platform ZAAR to support startups and social and cultural initiatives in the community. Yet again, this is another first for Malta.

The University is working with the Chamber of Commerce to set up a National Academia-Industry knowledge transfer platform to facilitate collaborative research and the dissemination of know-how.

Finally, the Centre for Entrepreneurship and Business Incubation, and its business incubator TAKEOFF, has continued to produce a steady stream of graduates from its Masters programme in Knowledge-based Entrepreneurship. Today, it supports sixteen start-ups at the incubator while actively promoting entrepreneurship both within the University and in the local community.

### **Infrastructural Work**

In parallel to the above achievements, this year saw the continuation of much needed infrastructural works to increase operational space, research facilities, and to embellish the campuses of the University.

The extension of the building that houses the Faculty of Media and Knowledge Sciences was inaugurated, with an investment of over 1.8 million Euro. It is now fully functional and is being used by both the Faculty and other members of staff across the University.

In summer, the Arts Lecture Theatre was transformed into a state-of-the-art lecture theatre with new seating and lecturing technologies.

The Chemistry laboratories at the Junior College have been modernized and new laboratories for Home Economics have been set up. The refurbishment programme for offices and classrooms and works on the seventh floor has also been stepped up.

At the Valletta Campus, restoration works were carried out on a ground floor wing of the campus, and a major overhaul of the School of Performing Arts theatre is underway.

A request for proposals has been issued to seek a private partner to develop the recently acquired land between the Msida Campus and Mater Dei Hospital into a University Residence and Community Complex. It is envisaged that this project will be completed and fully functional by the end of 2018.

The Centre for Entrepreneurship and Business Incubation and its business incubator TAKEOFF support sixteen start-ups while actively promoting entrepreneurship both within the University and in the local community.





## University Events

These are some of the events organized at the University in 2015:

- The Faculty of Science marked 100 years since its foundation.
- The University conferred degrees (Honoris Causa) on four persons who have distinguished themselves in their fields and who have contributed significantly to the good of the Maltese nation and the global community. The degree of Master of Philosophy was conferred on Mr Guido Lanfranco, the degree of Doctor of Literature was conferred on Dr Desmond Morris (in absentia), the degree of Doctor of Literature was conferred on Dr David H. Trump, while the degree of Doctor of Science was conferred on Professor Michael Camilleri.
- The 2015 Foundation Day Concert was held on the 16<sup>th</sup> of December at the Mediterranean Conference Centre, Valletta. The Malta Philharmonic Orchestra conducted by Mro Michael Laus performed a programme of popular classics.
- 25 Graduation Ceremonies were held in November and December 2015, for a total of 3,643 graduands. Of these 30 were PhDs, the highest number yet and a 37% increase from the previous year.
- During 2015 the Valletta campus hosted 169 events, ranging from international conferences and meetings to seminars and book launches. Some of these were:
  - the International Conference on Bilingualism: Social and Educational Perspectives, organised by the Faculty of Arts;
  - the International Conference on Climate Change Targets and Urban Transport Policy, organised by the Institute for Climate Change and Sustainable Development;

- the 4th International Population Aging and Longevity Conference, co-organised by the International Institute on Ageing, United Nations-Malta (INIA) and the International Expert Committee on Population Ageing and Longevity (IECPAL);
- the International Conference on Georisks in the Mediterranean, co-organised by the Seismic Monitoring and Research Unit of the Department of Physics within the Faculty of Science and the Department of Civil and Structural Engineering of the Faculty for the Built Environment;
- The Senior Research Seminar: ‘Where has the Humour Gone?’, organised by the Department of Anthropological Sciences within the Faculty of Arts.
- For the second year running, UOMRacing, an association of students from across different faculties within the University, designed and built from scratch a formula-style racing car. They participated in the Formula SAE competition that took place at the Riccardo Paletti Circuit in Varano de Melegari in Parma, Italy. The team was able to rank 23rd from around 80 competing universities, a very satisfactory result.
- During 2015 the University of Malta Research Innovation and Development Trust (RIDT) attracted a total of €366,500 for research projects. In July a reception was held to thank the benefactors for their support.

## The Companies

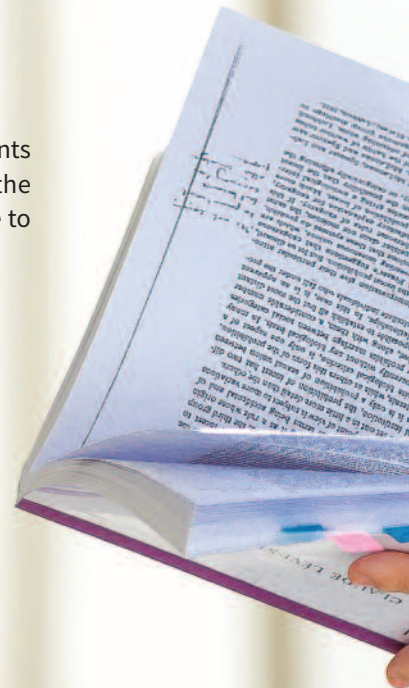
For the second year running, MUHC, the commercial arm of the University, has registered a healthy profit allowing the University to benefit from a notable dividend of €500,000.

Much of this success is attributable to the fact that the School of Languages, the Lija Residence, and the Kappara Hotel increased revenue generation over the previous year, whilst costs were kept at a minimum thanks to streamlined operations.

Efforts are also underway to create new lines of business and to support the activities of the University’s Knowledge Transfer Office as well as TAKEOFF.

## Conclusion

Whilst the University awaits the election of a new Rector, this year’s achievements build on and take forward the achievements of the past decade, leaving the University and its companies in a healthy financial situation and in good shape to usher in a new team at its helm.





# Key Statistics

## NUMBER OF UNIVERSITY STUDENTS

CATEGORY	2011/12		2012/13		2013/14		2014/15	
	F	M	F	M	F	M	F	M
<b>STUDENTS</b> <i>(full-time and part-time)</i>								
Pre-tertiary certificates	51	50	30	21	44	51	45	36
Certificates	94	38	74	38	134	62	80	43
Diplomas	649	424	458	298	482	335	546	376
Undergraduate degrees	3905	2715	3245	2302	3691	2693	3774	2696
Postgraduate certificates	89	30	18	22	75	25	108	39
Postgraduate diplomas	112	75	149	86	132	96	103	79
Master degrees	1249	1061	1351	1051	1658	1290	1663	1348
Professional Doctorates	-	-	-	-	-	-	11	7
Doctoral degrees	103	133	103	146	112	154	123	145
Other	137	77	144	91	214	127	125	69
<b>Total number of students</b>	<b>6389</b>	<b>4603</b>	<b>5572</b>	<b>4055</b>	<b>6542</b>	<b>4833</b>	<b>6578</b>	<b>4838</b>
International students	344	296	353	234	419	331	447	350

## PROGRAMME OFFERINGS

CATEGORY	2011/12	2012/13	2013/14	2014/15
Pre-tertiary certificates	3	3	3	4
Certificates	6	4	7	2
Diplomas	32	29	32	30
Undergraduate degrees	338	342	339	334
Postgraduate certificates	19	21	21	20
Postgraduate diplomas	22	20	27	31
Master	143	154	169	183
Master of Philosophy	81	70	64	58
Professional Doctorates	-	-	-	1
Doctoral	38	49	58	52
Other	19	21	19	18
<b>Total programmes offered[JX1]</b>	<b>701</b>	<b>713</b>	<b>739</b>	<b>733</b>

*Some programmes are not on offer every year.*

# Key Statistics *CONTINUED*

## CERTIFICATES, DIPLOMAS AND DEGREES CONFERRED

CATEGORY	2011/12		2012/13		2013/14		2014/15	
	F	M	F	M	F	M	F	M
Pre-tertiary certificates	39	25	24	19	22	27	35	29
Certificates	63	35	59	30	112	55	55	45
Diplomas	231	222	405	230	217	184	289	159
Undergraduate degrees	1018	618	979	622	976	655	945	681
Postgraduate certificates	85	29	84	22	76	28	107	39
Postgraduate diplomas	88	68	129	65	133	84	132	89
Master degrees	500	382	521	406	538	415	579	426
Doctoral degrees	10	9	12	14	37	27	19	14
<b>Total Awards</b>	<b>2034</b>	<b>1388</b>	<b>2213</b>	<b>1408</b>	<b>2111</b>	<b>1475</b>	<b>2161</b>	<b>1482</b>

## UNIVERSITY STAFF

CATEGORY	2011/12		2012/13		2013/14		2014/15	
	F	M	F	M	F	M	F	M
Resident academic staff	521	1051	576	1089	598	1107	610	1116
Visiting teaching staff	212	474	208	436	259	473	301	486
Post docs (Research Officers 4)	-	-	-	2	-	2	3	6
other research or project-related staff	89	91	94	103	98	100	86	84
Managerial, admin, technical & support staff	284	444	517	369	551	410	646	478
<b>Total number of staff</b>	<b>1106</b>	<b>2060</b>	<b>1395</b>	<b>1999</b>	<b>1506</b>	<b>2092</b>	<b>1646</b>	<b>2170</b>
% of resident academics with doctorates	23.06%	35.87%	25.92%	38.39%	26.14%	38.63%	26.31%	39.78%
% of resident academics who are associate and full professors	7.35%	15.32%	8.12%	17.60%	7.54%	17.08%	6.97%	16.64%

# Financial Review

As in the previous year, the working capital situation of the University has improved even further, more than trebling over the previous year to reach €1,598,843. The same situation is mirrored at University Group level, where the working capital has almost doubled over the previous year to reach €1,878,065. For the third consecutive year, the University managed to end up with a modest surplus of €284,580, while the Group's surplus increased substantially at €241,019 from €47,537 in the previous year.

While the existence of the University depends on the Government subvention, it has also, as in previous years and of its own accord, generated a healthy revenue that augments the budget allocated by Government. This year, the revenue thus generated amounted to circa €16m equivalent to 18% of its total recurrent income. If one had to also include the €3.3m secured from EU Regional Development Funds, then the total revenue generated over and above the Government subvention amounts to €19.3m or 20.6% of all revenue.

The University will continue to tap into EU funds for research activities and will seek out collaborative initiatives with other EU institutions. Moreover, the University Group has embarked on new ventures and business opportunities, and will continue to explore others, with a view to strengthening its financial situation.



# Financial Report

## INCOME AND EXPENDITURE ACCOUNTS

YEAR ENDED 30 SEPTEMBER, 2015

	Group		University	
	2015	2014	2015	2014
	€	€	€	€
<b>Income</b>	<b>95,579,930</b>	<b>90,626,335</b>	<b>94,034,544</b>	<b>89,123,743</b>
<b>Expenditure</b>				
Staff costs	69,271,344	65,205,387	68,403,403	64,463,783
Pension costs	68,266	44,922	68,266	44,922
Other operating expenses	25,186,426	24,778,524	24,648,233	23,997,699
	<b>94,526,036</b>	<b>90,028,833</b>	<b>93,119,902</b>	<b>88,506,404</b>
<b>Surplus before allocation to funds</b>	<b>1,053,894</b>	<b>597,502</b>	<b>914,642</b>	<b>617,339</b>
Net allocation to funds	(630,062)	(410,636)	(630,062)	(410,636)
<b>Surplus before tax</b>	<b>423,832</b>	<b>186,866</b>	<b>284,580</b>	<b>206,703</b>
Tax expense	(181,875)	(139,329)	-	-
<b>Surplus for the year</b>	<b>241,957</b>	<b>47,537</b>	<b>284,580</b>	<b>206,703</b>

## STATEMENTS OF FINANCIAL POSITION

AS AT 30 SEPTEMBER, 2015

	Group		University	
	2015 €	2014 €	2015 €	2014 €
<b>ASSETS</b>				
<b>Non-current assets</b>				
Property, plant and equipment	56,609,393	53,456,660	54,733,256	51,569,980
Investments in subsidiaries	-	-	748,313	748,313
Deferred tax	25,494	28,671	-	-
Investments	480,934	441,583	455,184	441,583
Trade and other receivables	9,713,446	9,581,273	9,713,446	9,581,273
<b>Total non-current assets</b>	<b>66,829,267</b>	<b>63,508,187</b>	<b>65,650,199</b>	<b>62,341,149</b>
<b>Current assets</b>				
Inventories	79,981	67,144	20,056	20,056
Capital projects funding	3,988,510	2,154,288	3,988,510	2,154,288
Trade and other receivables	14,014,021	18,154,658	14,780,788	18,456,420
Current tax assets	-	34,761	-	-
Short term deposits	300,000	430,000	-	-
Cash and cash equivalents	17,197,725	17,990,180	15,782,734	16,773,078
<b>Total current assets</b>	<b>35,580,237</b>	<b>38,831,031</b>	<b>34,572,088</b>	<b>37,403,842</b>
<b>Total assets</b>	<b>102,409,504</b>	<b>102,339,218</b>	<b>100,222,287</b>	<b>99,744,991</b>

## STATEMENTS OF FINANCIAL POSITION *CONTINUED*

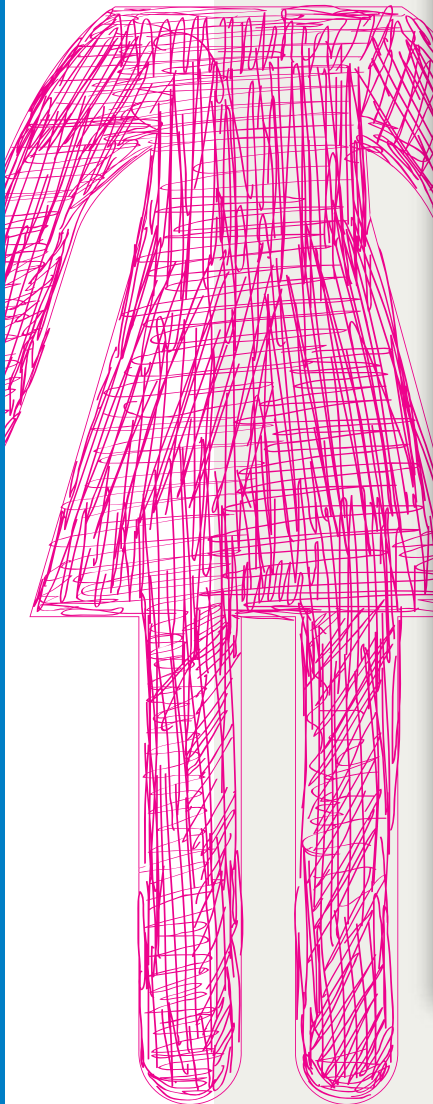
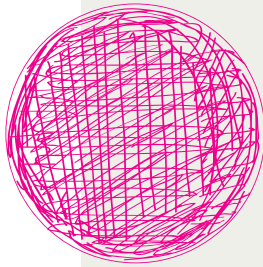
AS AT 30 SEPTEMBER, 2015

	Group		University	
	2015	2014	2015	2014
	€	€	€	€
<b>FUNDS AND LIABILITIES</b>				
<b>Funds and equity</b>				
Specific endowment funds	361,564	361,564	361,564	361,564
<b>Other funds</b>				
Capital fund	138,598	138,598	138,598	138,598
Special reserve	4,800,000	4,800,000	4,800,000	4,800,000
Accumulated net surplus	1,950,001	1,708,044	585,147	300,567
	7,250,163	7,008,206	5,885,309	5,600,729
Deferred grants	51,650,287	47,616,402	51,650,287	47,616,402
Total funds	58,900,450	54,624,608	57,535,596	53,217,131
Total funds and equity	59,262,014	54,986,172	57,897,160	53,578,695
<b>Non-current liabilities</b>				
Provision for liabilities and charges	9,713,446	9,581,273	9,713,446	9,581,273
Trade and other payables	-	281,250	-	-
Total non-current liabilities	9,713,446	9,862,523	9,713,446	9,581,273
<b>Current liabilities</b>				
Funds designated for specific purposes:				
Academic	7,016,004	6,611,850	7,167,850	6,772,696
Operational resources	246,348	246,348	246,348	246,348
Other	984,547	969,558	984,547	969,558
Trade and other payables	24,138,627	29,170,722	23,337,161	28,233,256
Provision for liabilities and charges	1,237,339	724,729	1,237,339	724,729
Current tax liabilities	172,743	128,880	-	-
Total current liabilities	33,795,608	37,852,087	32,973,245	36,946,587
Total liabilities	43,509,054	47,714,610	42,686,691	46,527,860
<b>Total funds and liabilities</b>	<b>102,409,504</b>	<b>102,339,218</b>	<b>100,222,287</b>	<b>99,744,991</b>

# University Achievements

## TRENDS FROM 2012 TO 2015

### STUDENTS BY GENDER



2011/12

**6389**  
FEMALE

**4603**  
MALE

2012/13

**5572**  
FEMALE

**4055**  
MALE

2013/14

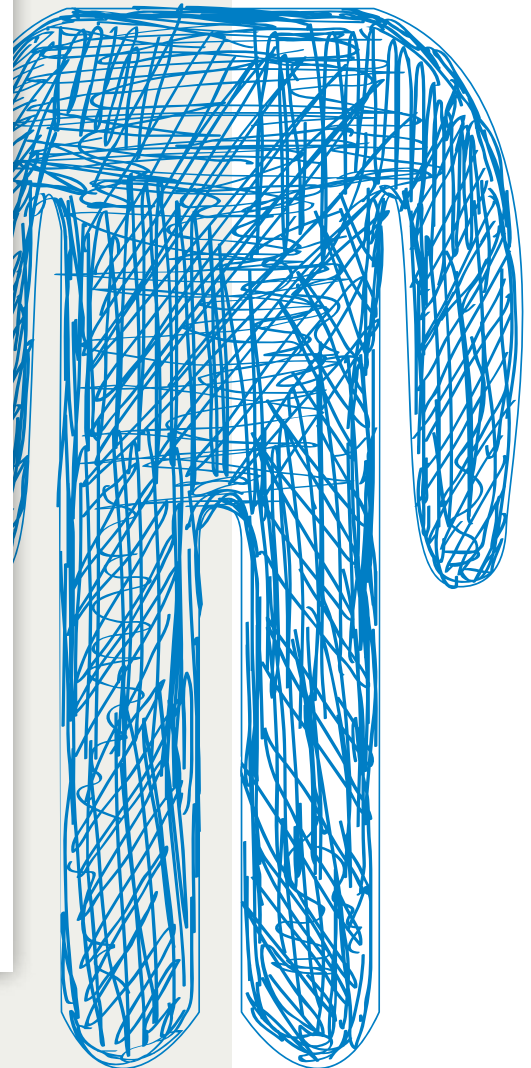
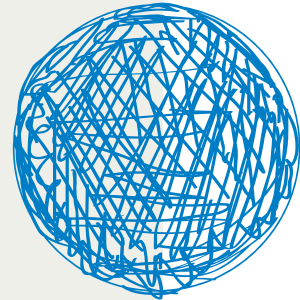
**6542**  
FEMALE

**4833**  
MALE

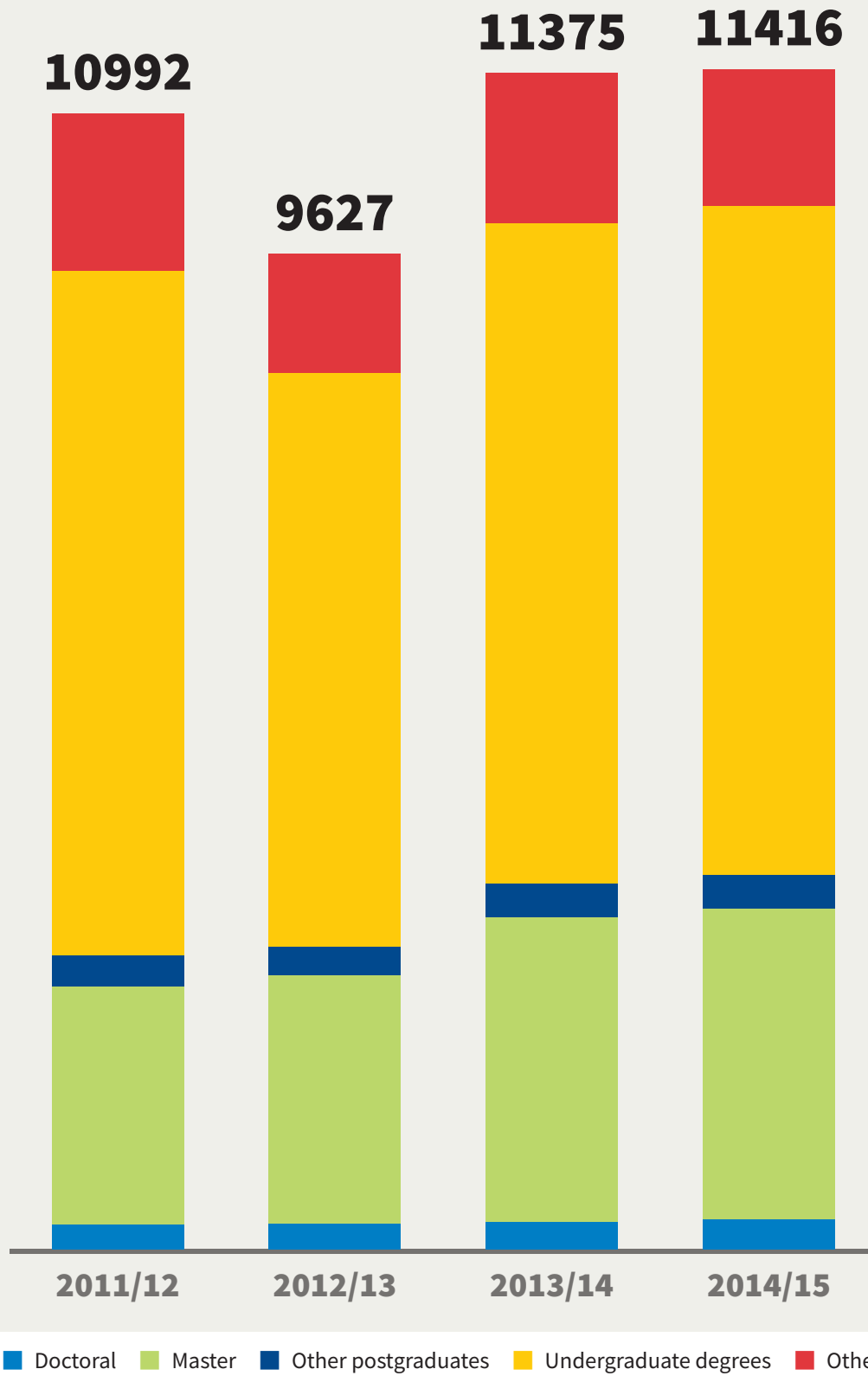
2014/15

**6578**  
FEMALE

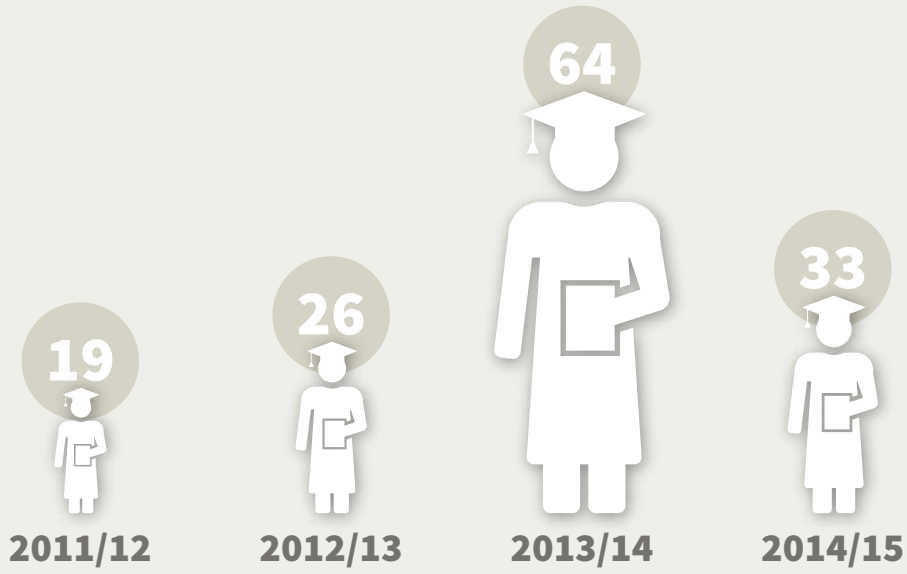
**4838**  
MALE



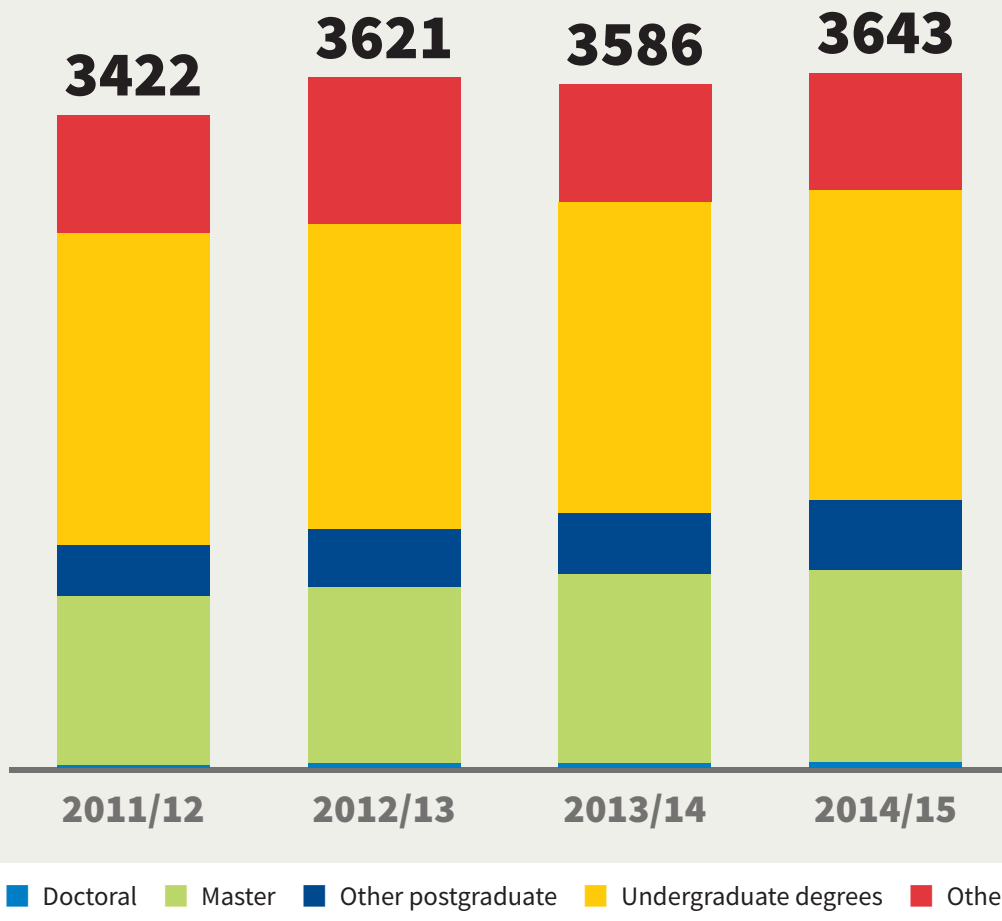
### STUDENTS BY LEVEL OF COURSE



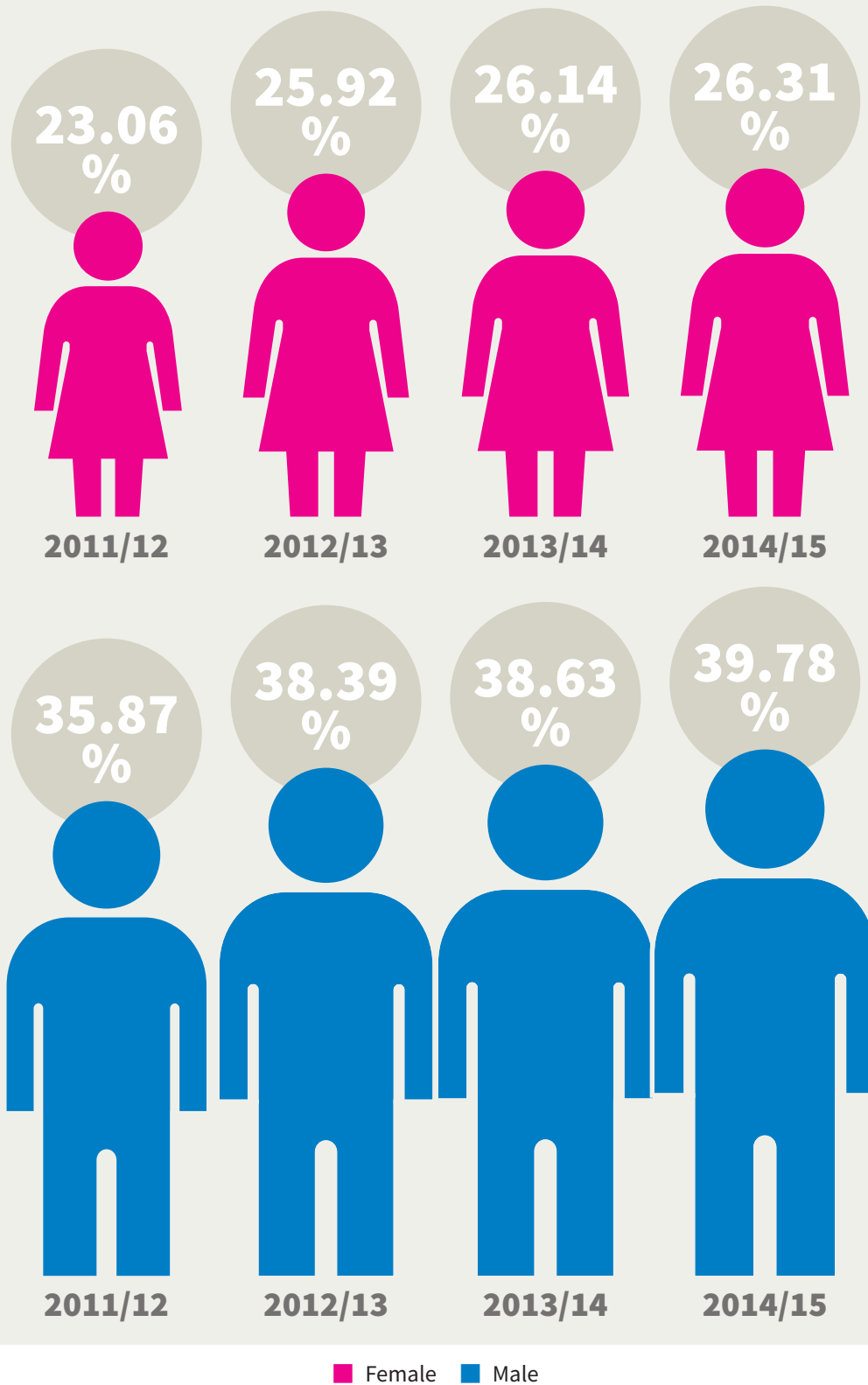
### NUMBER OF DOCTORAL AWARDS



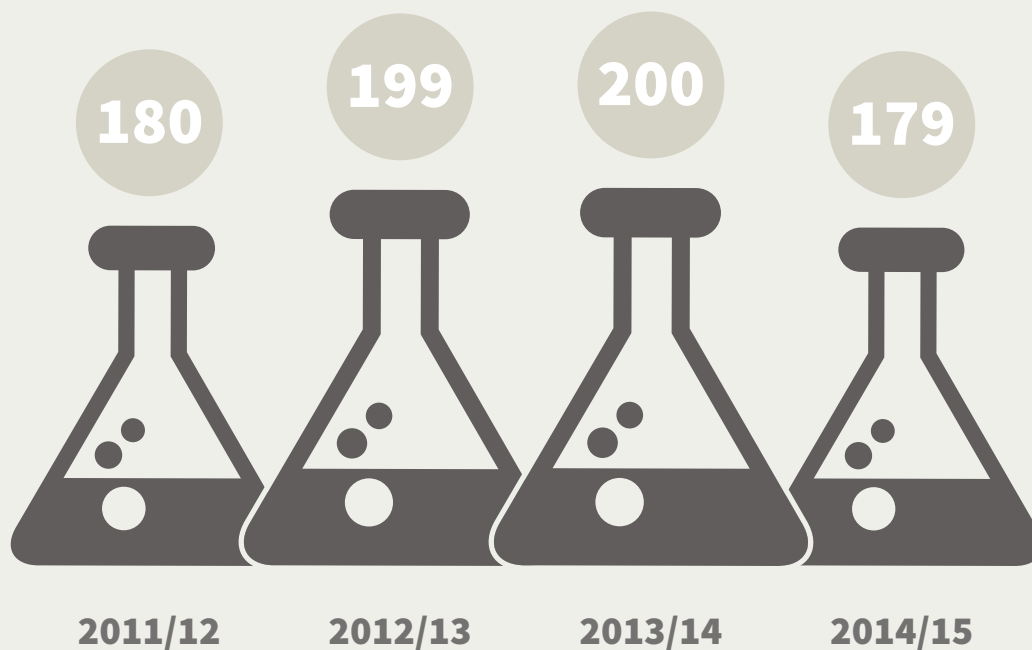
### CERTIFICATES, DIPLOMAS AND DEGREES CONFERRED



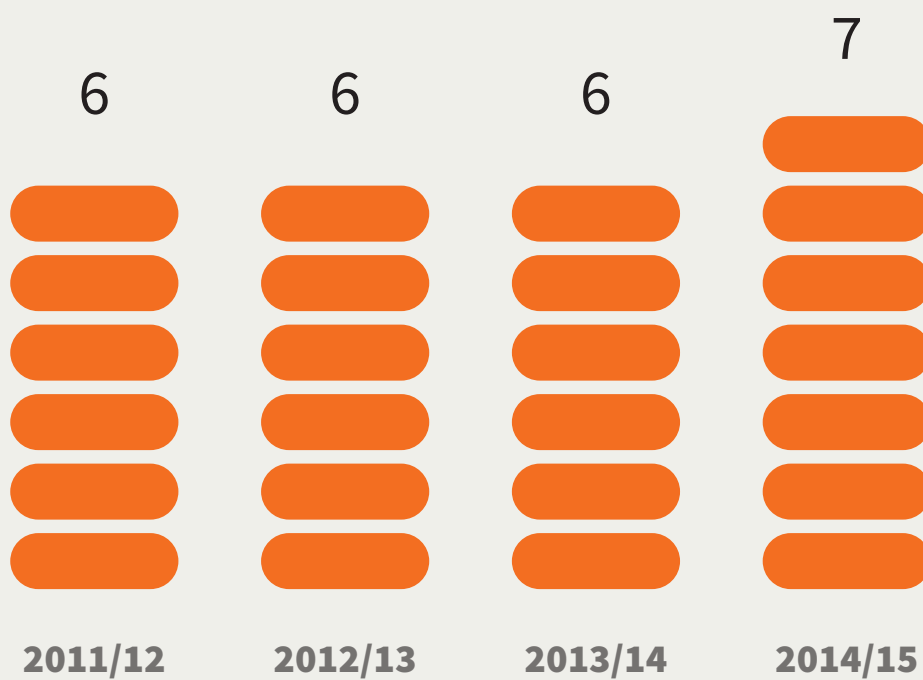
### PERCENTAGE OF RESIDENT ACADEMIC STAFF WITH PHDS BY GENDER



### RESEARCH STAFF AND POST-DOCS

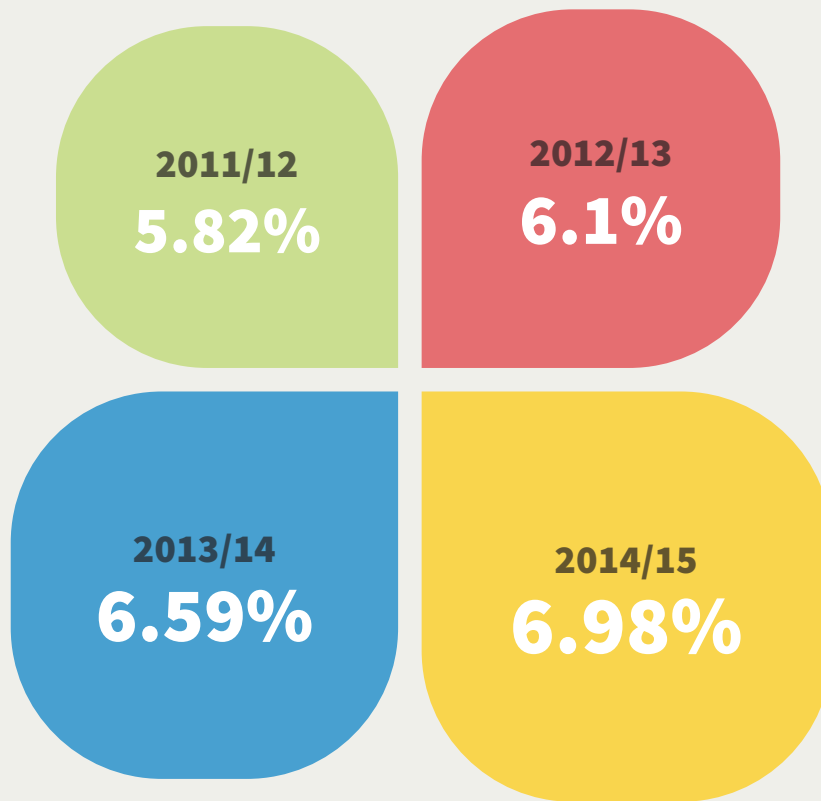


### DUAL AND COLLABORATIVE MASTER AND DOCTORATE PROGRAMMES OFFERED BY THE UNIVERSITY

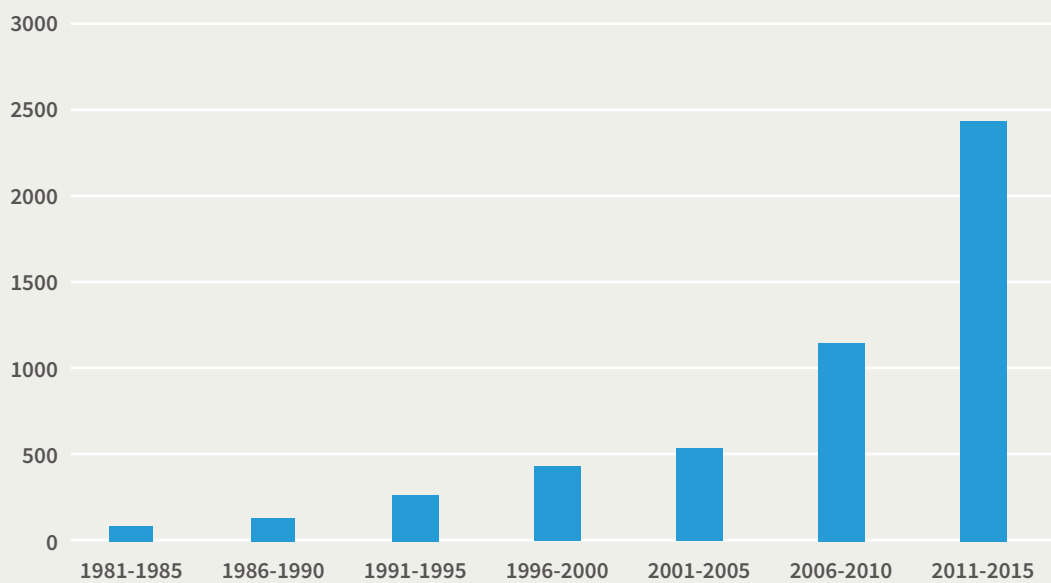




## PERCENTAGE OF INTERNATIONAL STUDENTS



## PEER-REVIEWED PUBLICATIONS BY UNIVERSITY STAFF SOURCED FROM 'WEB OF SCIENCE'

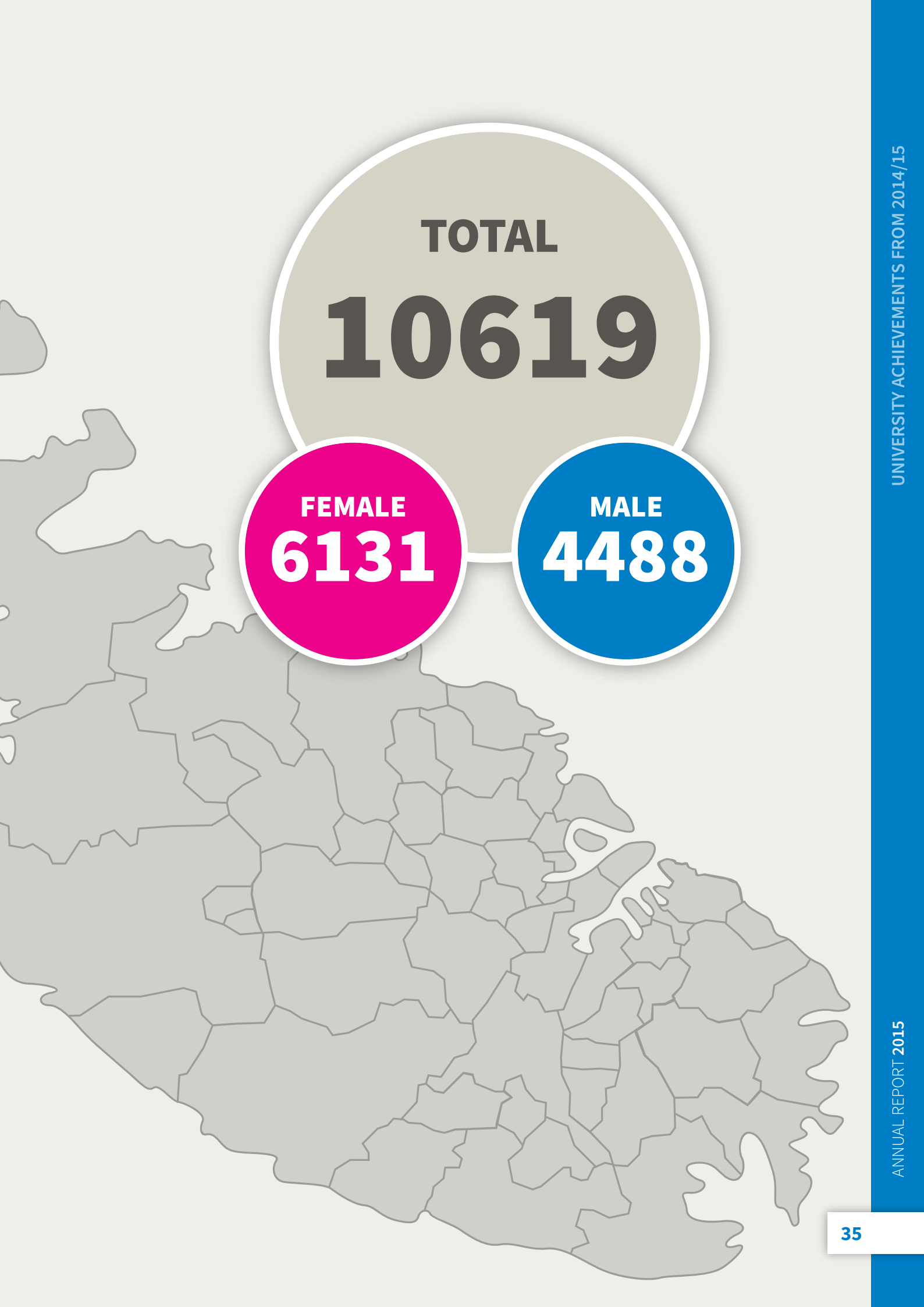


# ACHIEVEMENTS OF 2015

## LOCAL STUDENTS BY LOCALITY

LOCALITIES	FEMALE	MALE	TOTAL
ATTARD	281	238	519
BAHAR IC-CAGHAQ	18	8	26
BAHRIJA	18	4	22
BALZAN	76	70	146
BIRZEBBUGIA	112	92	204
BIDNIJA	4	3	7
BIRKIRKARA	270	212	482
BLATA L-BAJDA	1	0	1
BUGIBBA	29	18	47
BURMARRAD	11	5	16
COSPICUA	24	23	47
DINGLI	58	56	114
FGURA	145	111	256
FLEUR-DE-LYS	12	9	21
FLORIANA	12	14	26
FONTANA	19	9	28
GHAJNSIELEM	43	26	69
GHARB	21	23	44
GHARGHUR	36	39	75
GHASRI	6	6	12
GHAXAQ	66	36	102
WARDAMANGIA	7	13	20
GUDJA	52	53	105
GZIRA	58	49	107
HAMRUN	52	48	100
IBRAGG	37	25	62
IKLIN	84	78	162
KALKARA	44	30	74
KAPPARA	52	22	74
KERCEM	35	13	48
KIRKOP	46	30	76
LIJA	50	44	94
LUQA	72	49	121
MADLIENA	29	18	47
MANIKATA	8	2	10
MARSA	20	11	31
MARSALFORN	14	6	20
MDINA	5	4	9
MELLIEHA	127	77	204
MGARR	53	37	90
MOSTA	396	304	700
MQABBA	42	27	69
MRIEHEL	10	3	13
MARSASCALA	174	154	328
MSIDA	72	46	118
MTARFA	43	27	70
MUNXAR	17	14	31

LOCALITIES	FEMALE	MALE	TOTAL
MARSAXLOKK	72	32	104
NADUR	73	40	113
NAXXAR	251	156	407
PACEVILLE	1	1	2
PAOLA	62	41	103
PEMBROKE	117	83	200
PIETÀ	20	18	38
QALA	36	20	56
QAWRA	36	36	72
QORMI	205	150	355
QRENDI	53	25	78
RABAT	127	116	243
SAFI	37	15	52
SALINA	0	1	1
SAN GWANN	175	125	300
SAN LAWRENZ	16	7	23
SAN PAWL TAT-TARGA	17	18	35
SANNAT	48	24	72
SENGLEA	16	12	28
SIGGIEWI	132	116	248
SLIEMA	164	113	277
ST ANDREWS	3	0	3
ST JULIANS	99	79	178
ST PAUL'S BAY	70	52	122
STA LUCIA	30	34	64
STA LUCIA - GOZO	2	0	2
STA VENERA	98	53	151
SWATAR	30	28	58
SWIEQI	121	89	210
TA' XBIEX	14	13	27
TARXIEN	120	86	206
VALLETTA	22	25	47
VICTORIA	139	122	261
VITTORIOSA	9	5	14
WARDIJA	3	2	5
XAGHRA	83	41	124
XEMXIJA	16	10	26
XEWKIJA	65	32	97
XGHAJRA	21	10	31
XLENDI	2	1	3
ZABBAR	205	109	314
ZEBBIEGH	2	3	5
ZEBBUG	156	132	288
ZEBBUG - GOZO	19	15	34
ZEJTUN	120	92	212
ZURRIEQ	163	120	283



**TOTAL**

**10619**

**FEMALE**

**6131**

**MALE**

**4488**

**FULL-TIME INTERNATIONAL STUDENTS**

**NORTH AMERICA**

UNDERGRADUATE	POSTGRADUATE
FEMALE <b>5</b>	FEMALE <b>8</b>
MALE <b>2</b>	MALE <b>11</b>
TOTAL <b>7</b>	TOTAL <b>19</b>

**SOUTH AMERICA**

UNDERGRADUATE	POSTGRADUATE
FEMALE <b>1</b>	FEMALE <b>5</b>
MALE <b>0</b>	MALE <b>1</b>
TOTAL <b>1</b>	TOTAL <b>6</b>

UNDERGRADUATE	POSTGRADUATE
FEMALE <b>44</b>	FEMALE <b>16</b>
MALE <b>40</b>	MALE <b>23</b>
TOTAL <b>84</b>	TOTAL <b>39</b>

**AFRICA**

# EUROPE

UNDERGRADUATE      POSTGRADUATE

FEMALE  
**204**

MALE  
**135**

TOTAL  
**339**

FEMALE  
**91**

MALE  
**51**

TOTAL  
**142**

UNDERGRADUATE      POSTGRADUATE

FEMALE  
**37**

MALE  
**62**

TOTAL  
**99**

FEMALE  
**16**

MALE  
**14**

TOTAL  
**30**

# ASIA



## INTERNATIONAL EU TO NON-EU STUDENTS

**EU**

UNDERGRADUATE      POSTGRADUATE

FEMALE  
**180**

FEMALE  
**77**

MALE  
**222**

MALE  
**46**

TOTAL  
**302**

TOTAL  
**123**

UNDERGRADUATE      POSTGRADUATE

FEMALE  
**109**

FEMALE  
**60**

MALE  
**117**

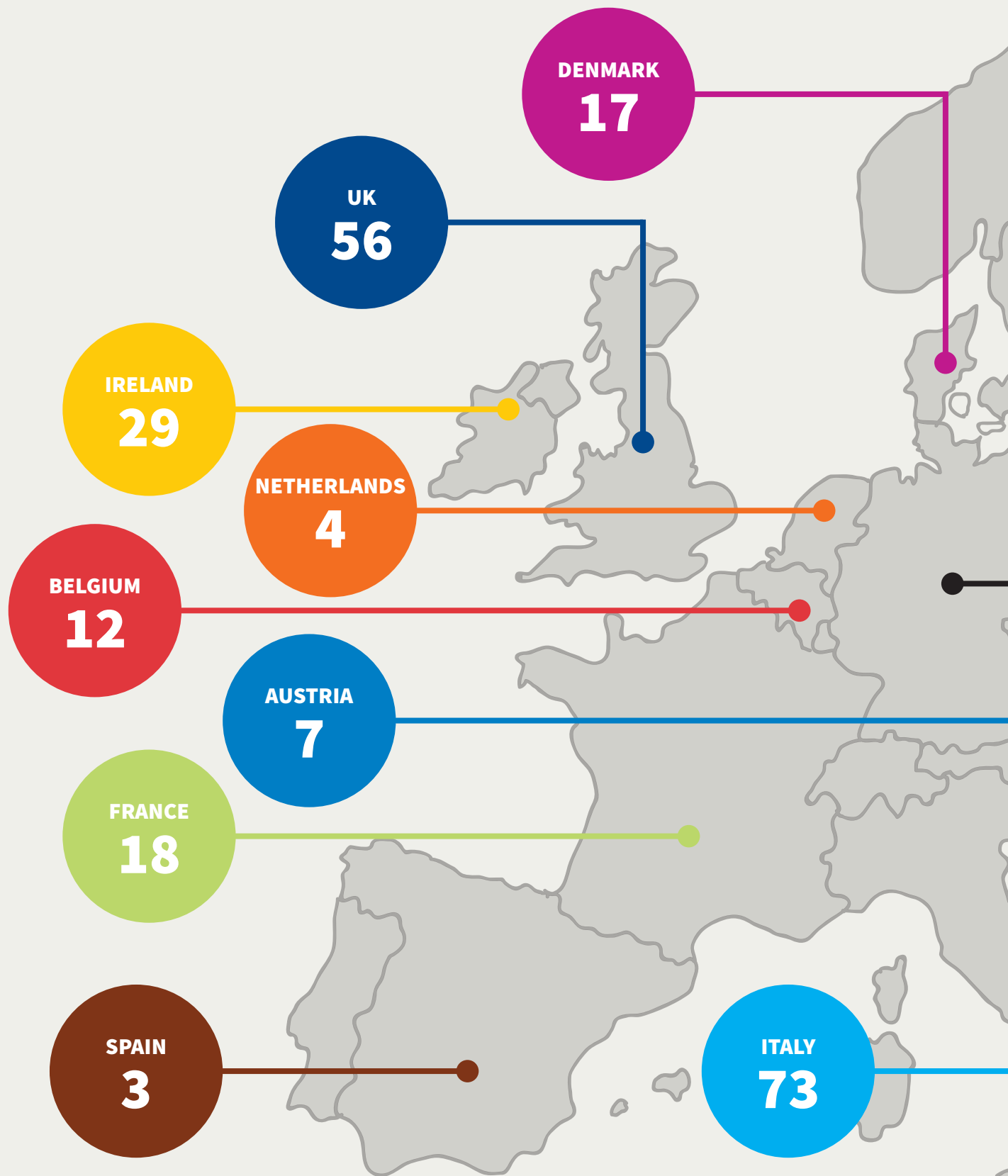
MALE  
**54**

TOTAL  
**226**

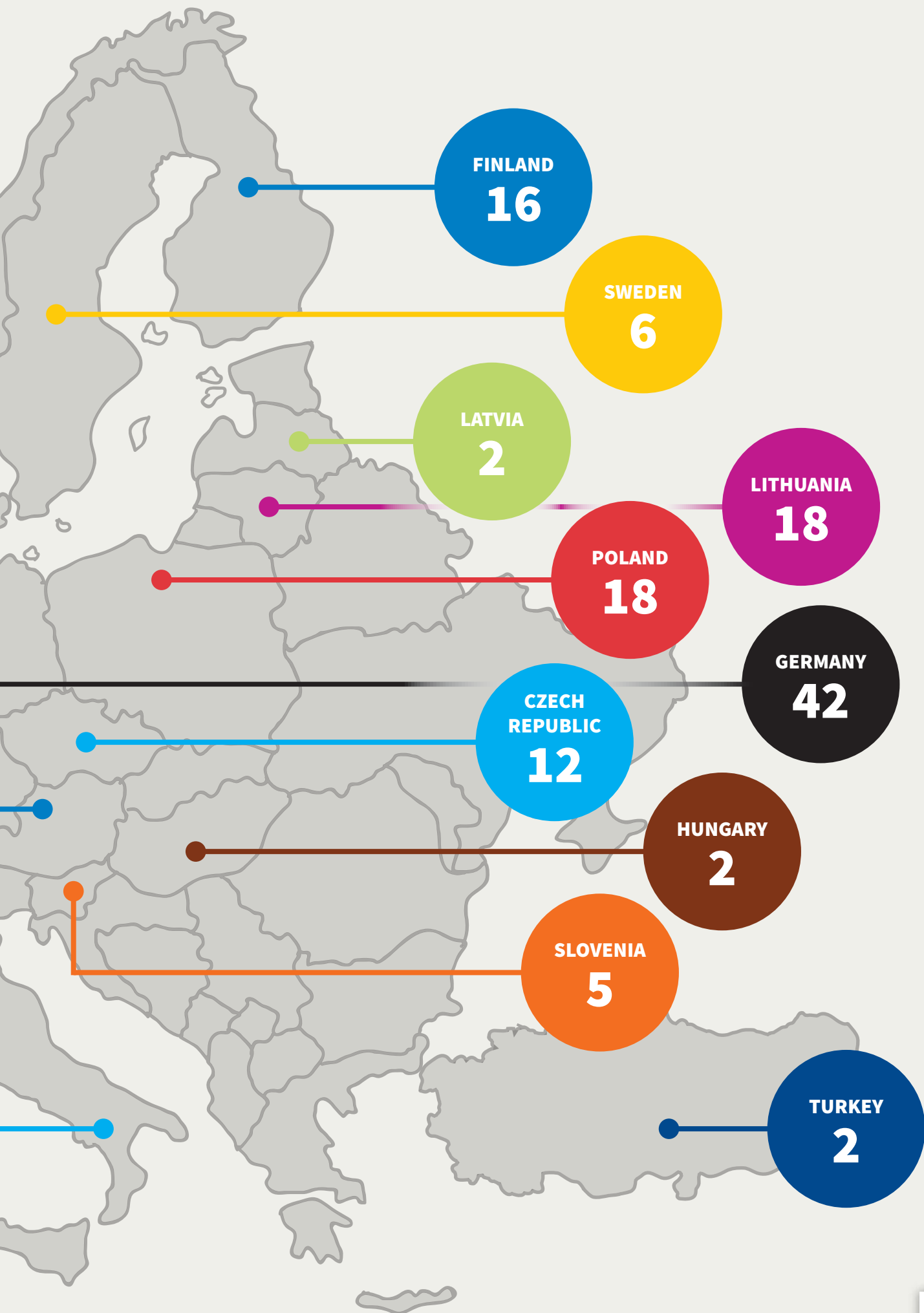
TOTAL  
**114**

**NON-EU**

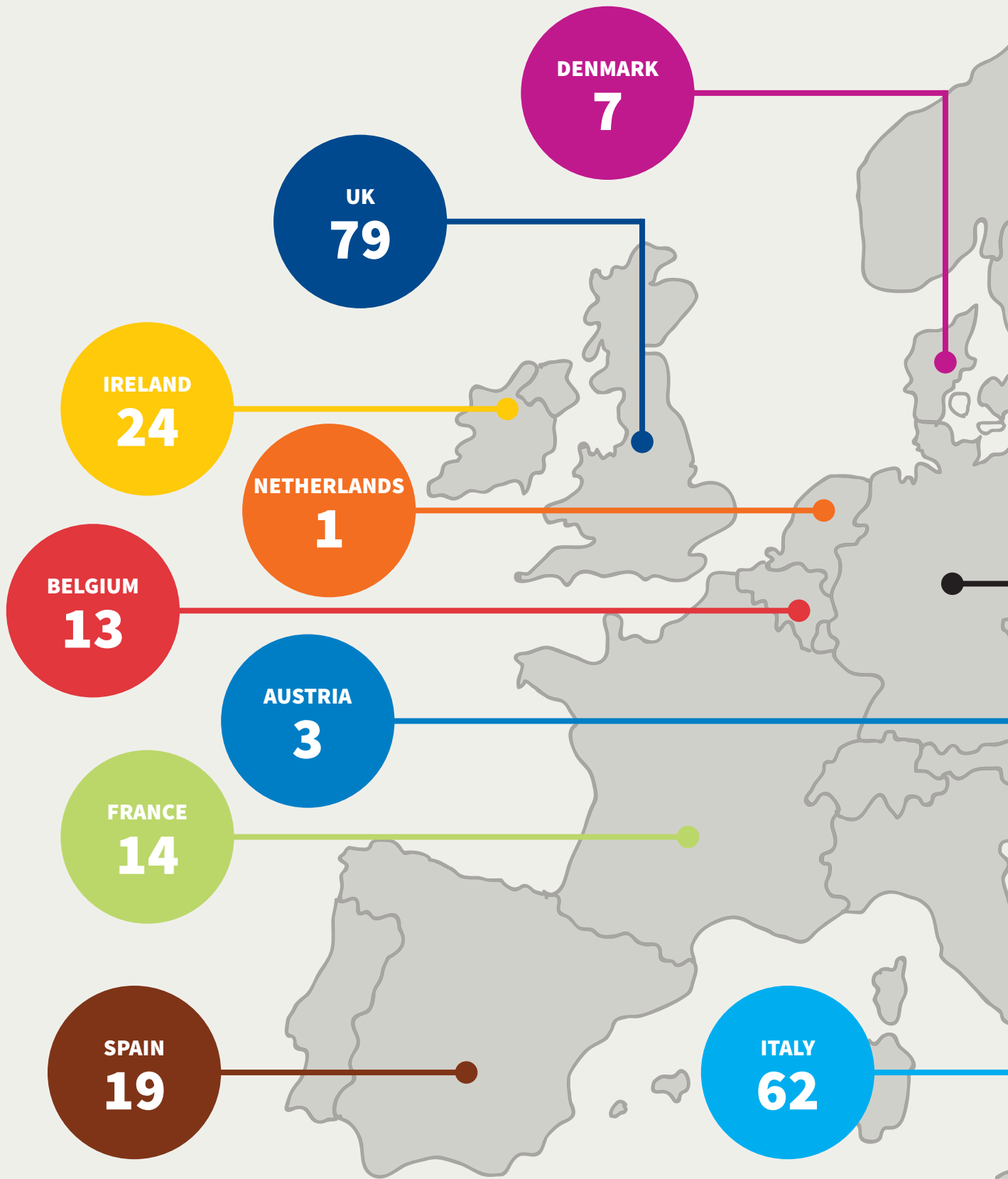
## INCOMING ERASMUS STUDENTS

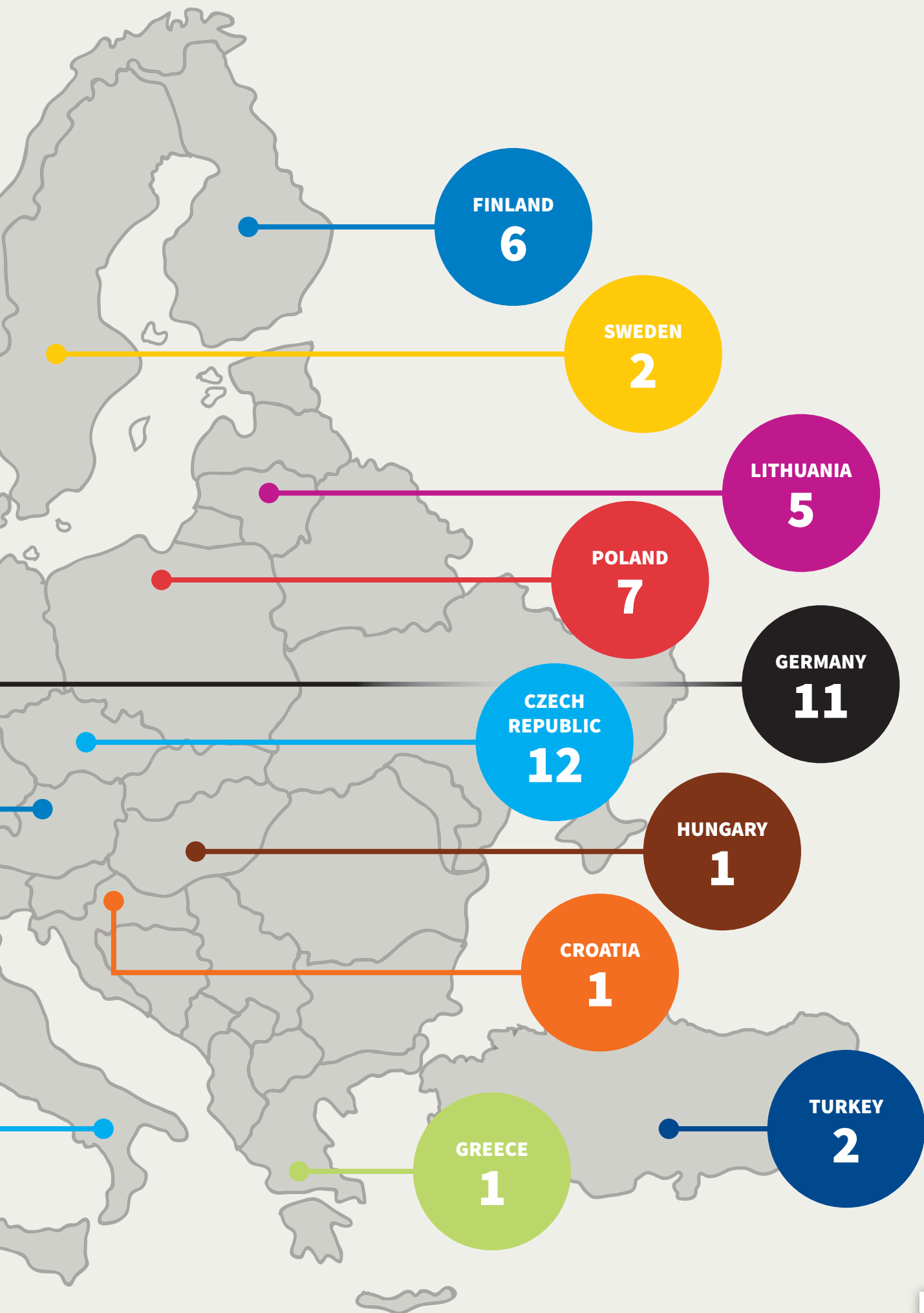




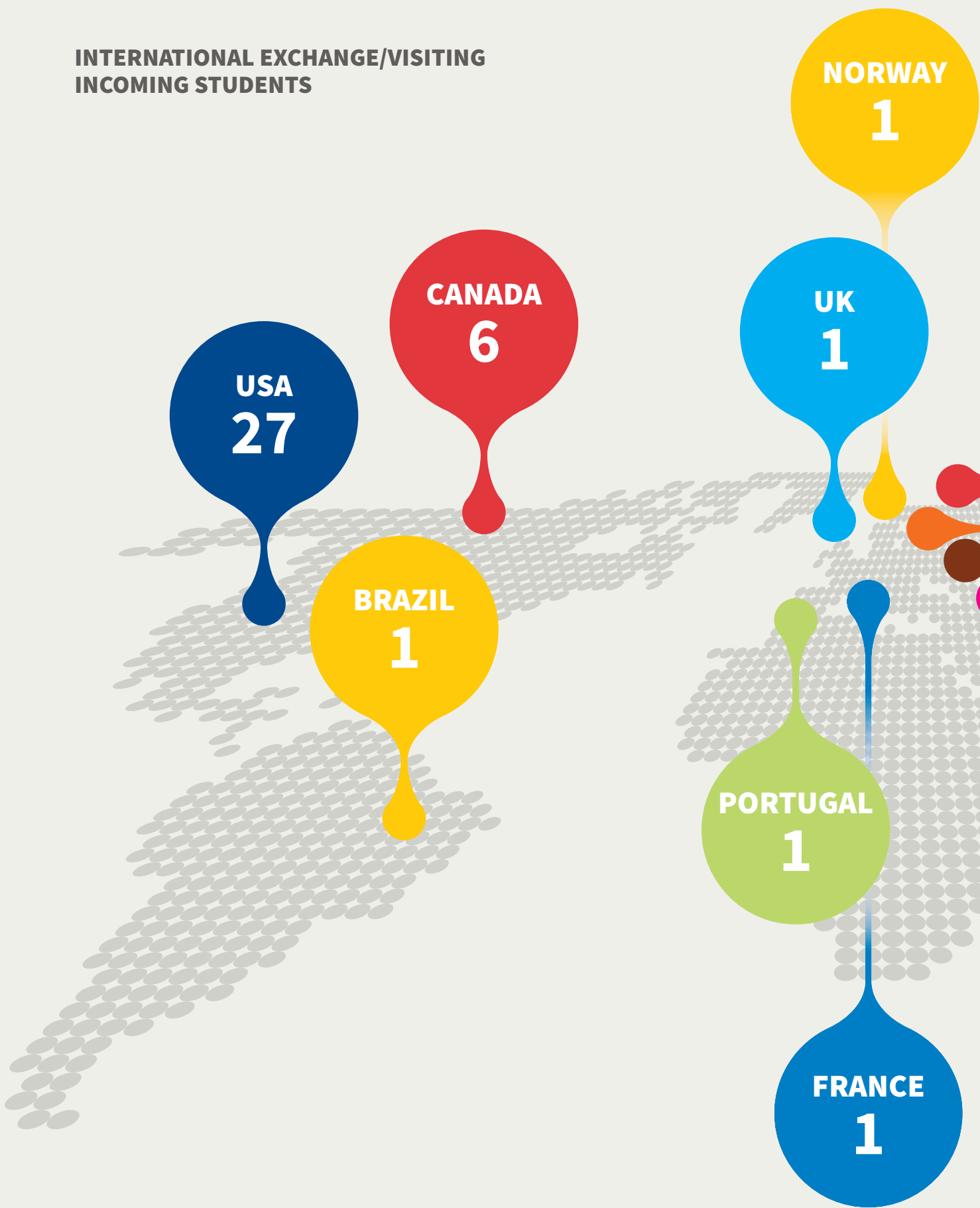


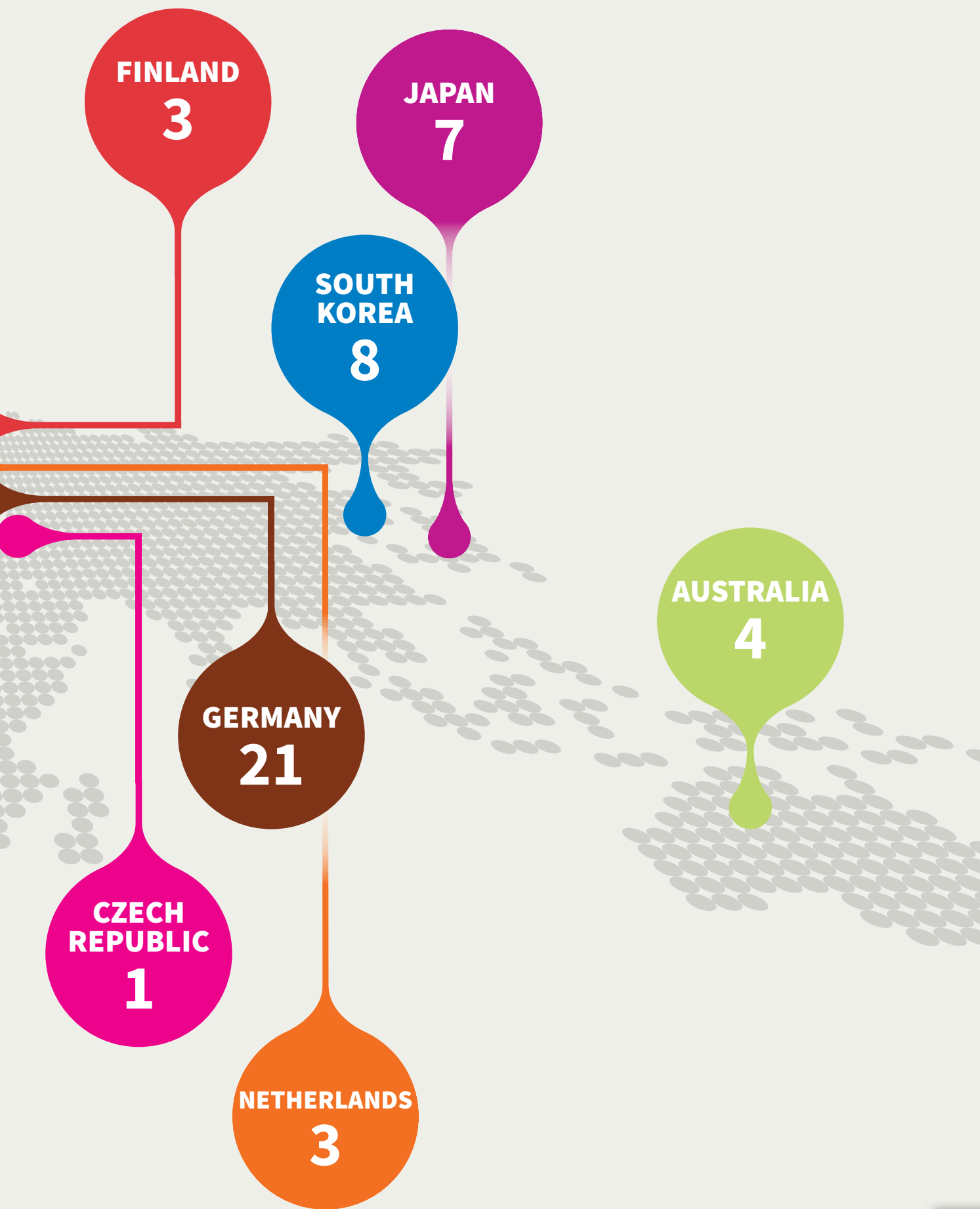
## OUTGOING ERASMUS STUDENTS





**INTERNATIONAL EXCHANGE/VISITING  
INCOMING STUDENTS**





**START-UPS AT THE TAKEOFF  
BUSINESS INCUBATOR**



**STUDENT SOCIETIES**



**INTELLECTUAL PROPERTY DEVELOPED  
AT THE UNIVERSITY**

**20** patents granted up to now

**60** projects under consideration

Of these, **18** registrations in 2015  
to protect intellectual property

**FUNDS GENERATED BY THE UNIVERSITY FOR PROJECTS**

**STARTED IN 2015**

Research

**60**

**PROJECTS**

**€3,846,314**

**FUNDS**

Service and other  
non-research projects

**21**

**PROJECTS**

**€510,992**

**FUNDS**

**ALREADY OPERATING IN 2015**

Research

**110**

**PROJECTS**

**€10,904,558**

**FUNDS**

Service and other  
non-research projects

**18**

**PROJECTS**

**€1,312,198**

**FUNDS**

**REGISTRATION AND TUITION FEES IN 2015**



**FUNDS GENERATED BY RIDT FOR  
UNIVERSITY PROJECTS DURING 2015**

€373,930

A large, faint, light grey circular arrow graphic is centered behind the text '€373,930'. The arrow is composed of three segments and points clockwise.